

tgorgerat@khrtownship.ca

From: councillorsmith@khrtownship.ca
Sent: August 20, 2026 9:38 AM
To: 'Tammy Gorgerat'; Carl Kuehl; Councillor Maureen MacMillan;
councillorpecoskie@khrtownship.ca; Dave Mayville; Harold Lavigne; Ted Browne
Subject: FW: Matters of transparency re: KHR TWP. MTG, AUG. 19, 2026

From: mayor@khrtownship.ca <mayor@khrtownship.ca>
Sent: August 20, 2026 7:35 AM
To: Bil Smith <councillorsmith@khrtownship.ca>
Subject: Fw: Matters of transparency re: KHR TWP. MTG, AUG. 19, 2026

Good Morning Tammy,

Could you place this in correspondence for our next Council meeting.

Thank-You,

David Mayville

Mayor
Township of Killaloe, Hagarty, and Richards
1 John Street, Killaloe ON K0J 2A0
Work: 613-757-2300
Cell: 613-401-7697
Email: mayor@khrtownship.ca
www.killaloehagartyrichards.com

"My working hours and your working hours may be different. Please do not feel obligated to reply outside your normal working hours."

From: Al's Room <chcralien@gmail.com>
Sent: Wednesday, August 19, 2026 7:40 PM
To: mayor@khrtownship.ca <mayor@khrtownship.ca>
Subject: Matters of transparency re: KHR TWP. MTG, AUG. 19, 2026

Mayor,

I'm writing privately following the August 19, 2026 council meeting because there are several concerns that residents, including myself, can no longer ignore. I will keep this personal but give you permission to share.

From our perspective, there appear to be unresolved matters involving yourself and certain councillors that may relate to submissions before the Integrity Commissioner—matters the public has not been informed about. During the meeting, several discussions were conducted in coded or indirect language, leaving residents unable to understand what was actually being referenced.

You have made visible efforts to clarify certain issues, yet those efforts seem to be blocked or redirected by specific councillors. This pattern creates the impression that some members of council are intentionally excluding both you and the public from full transparency. I want to ask directly: is this ongoing behaviour a form of retaliation or internal conflict that is spilling into public meetings? We cannot interpret what is happening, except that the behaviour is repetitive, opaque, and continues to cost taxpayers money that could be directed toward progress.

I also want to raise a related concern. Residents are required to submit complaints in the public interest with our names attached, knowing those submissions will be read aloud and permanently recorded. We take on reputational risk simply to raise issues that affect the community. Meanwhile, council continues to discuss internal matters in coded language that the public cannot interpret.

This imbalance is frustrating and discouraging. We are expected to be fully transparent, yet council can speak in ways that leave taxpayers in suspense, without any clear understanding of what is happening behind the scenes. It appears that there are internal complaints or Integrity Commissioner matters involving council members that the public is not being informed about.

We are asking for clarity and fairness. If residents must be transparent when raising concerns, then council should not be permitted to hide behind coded discussions that exclude the very people who pay for the governance of this township.

Thank you for taking the time to consider these concerns.

Alex

From: Gwen Dombroski <gdombroski@countyofrenfrew.on.ca>
Sent: August 20, 2026 12:25 PM
To: resolutions@fcm.ca
Cc: cheryl.gallant@parl.gc.ca; Denault, Billy; Renfrew County Municipalities
Subject: From the Ground Initiative
Attachments: Aug12-26-Support Resolution - FCM From the Ground.pdf

Good Afternoon, Please find attached a resolution endorsing the County of Renfrew's participation in the Federation of Canadian Municipalities' From the Ground initiative.

If you have any questions, please do not hesitate to reach out.

Kind regards,

Gwen Dombroski, *Dipl.M.A., Dipl.M.M.*,
Manager of Legislative Services/Clerk
County of Renfrew
9 International Drive
Pembroke, ON K8A 6W5
P: 613.735.7288, ext 455 / T: 1-800-273-0183
C: 613.312.7145 / F: 613.735.2081
E: gdombroski@countyofrenfrew.on.ca / W: www.countyofrenfrew.on.ca



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Office of the
County Warden



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FAX: 613-735-2081
www.countyofrenfrew.on.ca

August 17, 2026

Federation of Canadian Municipalities (by email)

RE: County of Renfrew Support for the From the Ground Initiative

Please be advised that at its meeting held on August 12, 2026, the Council of the County of Renfrew adopted the following resolution endorsing participation in the Federation of Canadian Municipalities' From the Ground initiative.

RESOLUTION

Moved by Councillor Watt

Seconded by Councillor Proctor

RESOLUTION: WHEREAS municipalities across Canada are facing an urgent housing affordability and homelessness crisis, with increasing demand for affordable and non-market housing; and,
WHEREAS non-market housing (housing delivered through non-profit, public or co-operative organizations) is a recognized solution to housing affordability and homelessness, as it keeps housing costs low in the long term; and,
WHEREAS publicly owned land represents a valuable community asset that can support the viability of the development of affordable, non-market housing where appropriate; and,
WHEREAS municipalities own, control or influence land in every part of the country, some of which may be vacant, underused, surplus or suitable for redevelopment; and,
WHEREAS municipalities across the country are demonstrating their leadership in addressing the housing and homelessness crisis by using their levers to reduce homelessness and improve housing outcomes; and,
WHEREAS the Federation of Canadian Municipalities (FCM) has recently launched From the Ground, a national, mayor-driven movement of municipalities identifying publicly owned or underused land for non-market housing; and,
WHEREAS FCM will use municipal land commitments to help build a national picture of municipal land opportunities, demonstrate local leadership, and inform future partnerships, capacity supports and advocacy to help move suitable sites toward housing; and,
WHEREAS FCM is inviting local leaders to participate in this municipality-led movement through the form of a Mayoral commitment, Council resolution or existing housing strategy or plan that commits at least one parcel of land for non-market housing; be it,
RESOLVED that the County of Renfrew:

- a. Endorse participation in the From the Ground initiative led by FCM.
- b. Commit to the provision of at least one parcel of municipal land for non-market housing.
- c. Direct Administration to identify a parcel of municipally owned lands that may be suitable for non-market housing and bring to Council for approval before September 30, 2026.

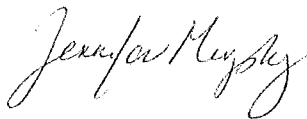
- W/S/F
- d. Direct Administration to submit the parcel of land to FCM's From the Ground inventory before September 30, 2026.
 - e. Request that Administration report back to Council, as appropriate, on participation in the initiative, potential opportunities identified, and any recommendations for future action.
 - f. Direct the Clerk to forward a copy of this resolution to the Federation of Canadian Municipalities, the local Member of Parliament, the provincial municipal association, and neighbouring municipalities for information and consideration.

Council recognizes the important role that municipalities can play in addressing housing affordability and homelessness and supports collaborative efforts that increase opportunities for affordable and non-market housing across Canada.

Please accept this letter confirmation of the County of Renfrew's participation in the initiative.

Should you require any additional information, please do not hesitate to contact the undersigned.

Sincerely,



Jennifer Murphy
Warden
warden@countyofrenfrew.on.ca

cc. MP Cheryl Gallant, Algonquin-Renfrew-Pembroke
MPP Billy Denault, Renfrew-Nipissing-Pembroke
County of Renfrew Municipalities

RELEASE DATE:

August 20, 2026

County of Renfrew champions regional priorities at 2026 AMO Conference

OTTAWA, ON – The County of Renfrew advanced key regional priorities during the 2026 Association of Municipalities of Ontario (AMO) Conference, meeting directly with provincial ministers and government officials to advocate for investments that support infrastructure, housing, economic growth, healthcare, childcare, transportation, and forestry across the region.

Held in Ottawa from August 16 to 19, the annual AMO Conference is Ontario's premier municipal gathering, bringing together elected officials, municipal staff, provincial leaders, and sector partners from across the province to address shared challenges and opportunities facing communities.

Renfrew County Warden Jennifer Murphy emphasized that the conference provides an important opportunity to ensure local and rural priorities are represented at the provincial level.

"The AMO Conference is an invaluable opportunity for Renfrew County councillors and senior staff to connect directly with provincial decision-makers, share the unique opportunities and challenges facing our communities, and advocate for the investments and support our residents need," said Warden Murphy. "By attending this conference, we strengthen relationships, gain insight into emerging issues, and ensure Renfrew County has a strong and informed voice at the provincial level."

County councillors and senior staff participated in seven delegation meetings with provincial ministries to discuss issues that directly affect service delivery, economic development, and quality of life throughout Renfrew County.

Key advocacy priorities included:

Ministry of Finance – Advocated for tax policy reforms that would enable municipalities to reinvest HST savings into housing-supportive infrastructure and sought funding for a study to examine municipal modernization initiatives that could improve service delivery, increase efficiencies, and help maintain long-term affordability for taxpayers.

Ministry of Health – Discussed innovative seniors' housing solutions, as well as seeking input on sustainable funding for Mesa, a proven community-based model that connects vulnerable residents with mental health, addictions, housing, and healthcare supports while reducing pressures on emergency services.

Ministry of Energy and Mines – Called for upgrades to electrical grid infrastructure to unlock investment opportunities, support agriculture and forestry, strengthen energy security, and remove barriers to growth across the region.

Ministry of Transportation – Advocated for strategic investments in Highway 17 to improve public safety, strengthen transportation and trade corridors, and support national defence, nuclear innovation, and economic development.

Ministry of Natural Resources – Promoted enhanced support for Ontario's forestry sector through biomass development, low-grade fibre utilization initiatives, public education efforts, and regulatory improvements that sustain rural jobs and responsible forest management.

Ministry of Education – Urged the renewal of the Canada-Wide Early Learning and Child Care Agreement to protect affordable childcare, expand access to services, and support working families.

Ministry of Infrastructure – Advocated for a new Strategic Growth Communities Fund to help municipalities address infrastructure needs associated with housing development, labour force growth, economic expansion, especially for those communities experiencing growth due to the federal nation building projects (Nuclear and Defence).

In addition to these meetings, County representatives supported local municipal partners in advancing their own priorities through AMO delegations and networking opportunities with provincial officials.

"The issues facing Renfrew County require strong partnerships across all levels of government," said Warden Murphy. "These meetings allow us to highlight local needs, identify solutions, and work collaboratively with provincial partners to secure investments that will benefit our communities for years to come."

Warden Murphy also thanked Renfrew-Nipissing-Pembroke MPP Billy Denault for his ongoing support and engagement on issues important to Renfrew County residents.

The Association of Municipalities of Ontario (AMO) is a non-profit organization representing almost all of Ontario's 444 municipalities. Through advocacy, policy development, and education, AMO supports strong local government and promotes the importance of municipalities in Ontario's social and economic success.

FOR MORE INFORMATION CONTACT:

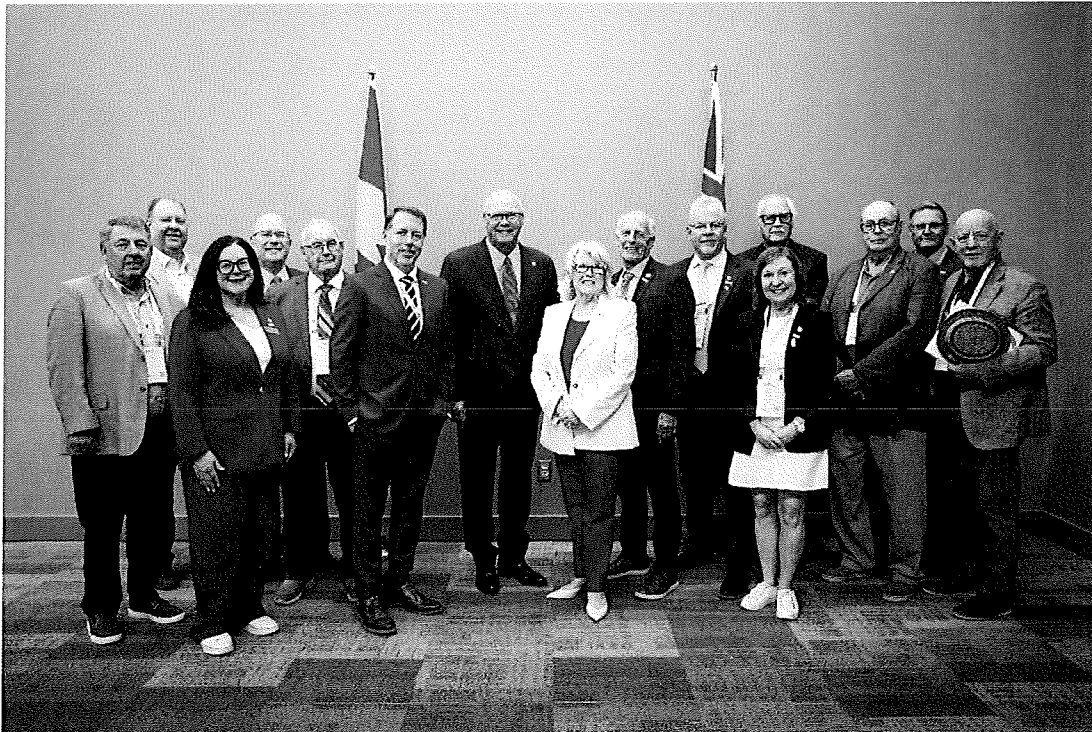
Craig Kelley	Chief Administrative Officer/Deputy Clerk	613-735-7288
Tina Peplinskie	Media Relations Coordinator	613-735-7288



From: Eastern Ontario Wardens' Caucus <eowc@eowc.ccsend.com>
Sent: August 20, 2026 11:57 AM
To: tgorgerat@khrtownship.ca
Subject: News Release: The EOWC Champions Regional Priorities and Partnerships at AMO 2026



News Release: The EOWC Champions Regional Priorities and Partnerships at AMO 2026



Left to right: Richard Kidd, Warden, Lanark County; Stéphane Sarrazin, MPP, Glengarry-Prescott-Russell; Corinna Smith-Gatcke, Warden, United Counties of Leeds and Grenville; Hon. Steve Clark, Government House Leader, Ontario; Doug Elmslie, Mayor, City of Kawartha; Mario Zanth, Vice-Chair, EOWC; Hon. Rob Flack, Minister, Municipal Affairs and Housing; Bonnie Clark, Chair, EOWC; Bill Saunders, Warden, Frontenac County; François Landry, Warden, United Counties of Stormont, Dundas, and Glengarry; Jennifer Murphy,

Warden, Renfrew County; Bob Mullin, Warden, Hastings County; Dave Burton, Warden, Haliburton County; Jim Hegadorn, Warden, Lennox and Addington County; Robert Crate, Warden, Northumberland County.

Ottawa, ON — The Eastern Ontario Wardens' Caucus (EOWC) - representing 103 rural and small-urban municipalities - participated in the 2026 Association of Municipalities of Ontario (AMO) Conference, held in the City of Ottawa, championing regional municipal priorities.

"The AMO Conference continues to be a vital platform for ensuring municipal voices are heard and reflected in provincial decision-making," said **Chair Bonnie Clark**. "We are proud to represent the interests of our 103 municipalities and work collaboratively with our provincial partners to advance solutions that support our communities."

As municipal infrastructure is a top priority for the EOWC, the caucus welcomes and thanks the Ontario Government and Canada Governments' \$1 billion investment to support housing development and strengthen communities. The funding will help rural municipalities address infrastructure needs, expand housing opportunities, and support sustainable growth.

"This \$1 billion investment is welcome news for rural communities across eastern Ontario. Building more homes requires the infrastructure to support them, and investments in roads, bridges and water systems will help municipalities unlock housing growth while renewing the infrastructure that existing residents rely on," said Chair Bonnie Clark. "We are pleased to see our Ontario and Canada government partners working together to support infrastructure in rural communities."

The EOWC kicked off the conference on Sunday, August 16, leading a joint meeting with the Western Ontario Wardens' Caucus (WOWC). Together, the two regional organizations discussed common opportunities and challenges affecting their combined 220 rural and small-urban municipalities across Ontario.

The EOWC and WOWC were honoured to welcome remarks from the Honourable Rob Flack, Ontario Minister of Municipal Affairs and Housing, and Steve Pinsonneault, Parliamentary Assistant to the Ontario Minister of Rural Affairs.

A key outcome of the meeting was a unified resolution calling that the Province of Ontario consider allowing **municipalities to keep the 1.76% of the non-refundable HST rebate**.

"The EOWC and WOWC are proud to stand together in support of this initiative," said Chair Bonnie Clark. "This modest change **would return approximately \$13 million to upper and single tier municipalities in eastern Ontario alone**. This would provide local governments with additional resources to invest in critical infrastructure and help address Ontario's estimated \$200 billion infrastructure deficit."

To support this advocacy effort, the EOWC has shared the HST resolution on their website and developed a template letter of support for municipalities and partners. These resources are available on the EOWC website to assist municipalities and stakeholders in demonstrating their support for the initiative.

Productive Meetings with Government and Sector Leaders

Throughout the conference, the EOWC engaged in focused meetings with federal and provincial government leaders, opposition parties, and sector partners, including:

- The Honourable Rob Flack, Minister of Municipal Affairs and Housing
- The Honourable Vic Fedeli, Minister of Economic Development, Job Creation, and Trade
- The Honourable Tom McCarthy, Acting Minister of Infrastructure
- The Honourable Lisa Thompson, Minister of Rural Affairs
- The Honourable Steve Clark, Government House Leader, Ontario
- Parliamentary Assistant Dave Smith, Ministry of Finance
- Parliamentary Assistant John Joardan, Ministry of Health
- Premier's Office (Ottawa Regional Office), Scott Phelan
- Ontario New Democratic Party (NDP)
- Ontario Green Party
- Tim Tierney, President of the Federation of Canadian Municipalities
- Hydro One

The EOWC would like to extend their sincere thanks to eastern Ontario regional Members of Provincial Parliament, Steve Clark, Stéphane Sarrazin, Nolan Quinn and Ric Bresee, for joining the EOWC's AMO 2026 delegation meeting and help advocate for the residents of eastern Ontario.

At this year's AMO conference, the EOWC focused on municipal infrastructure and health care, advocating for the following recommendations:

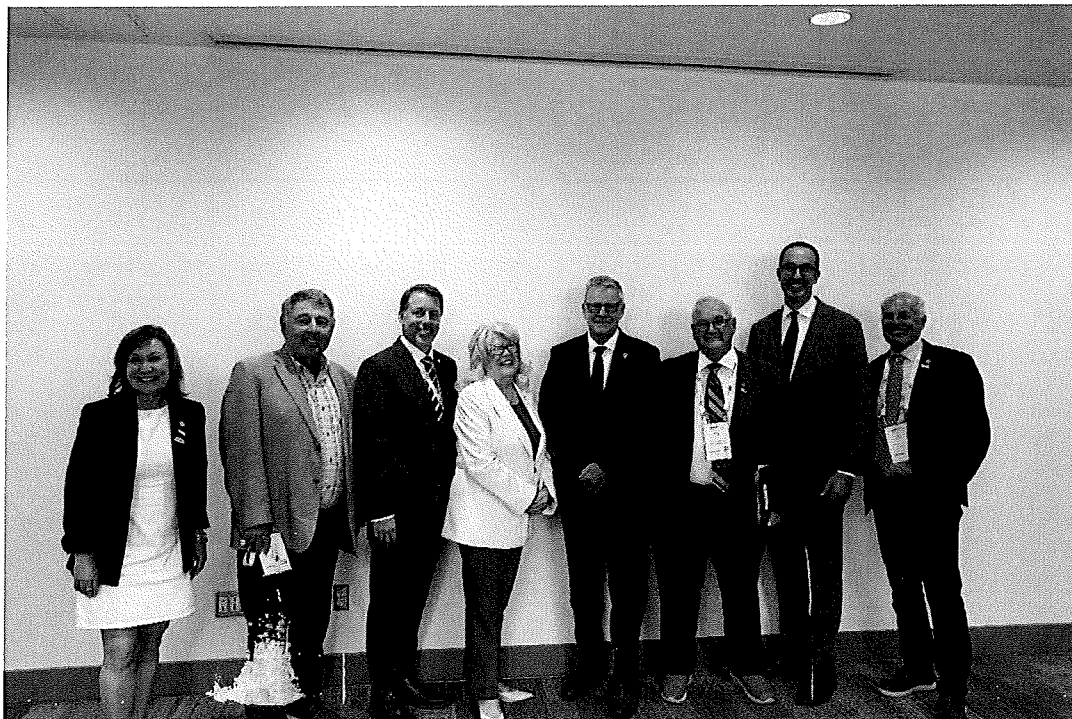
- Reinvesting the 1.76% non-refundable provincial HST portion directly back into municipal infrastructure;
- Establishing a province-wide standardized asset assessment system to support smarter infrastructure planning and investment decisions;
- Advancing the Eastern Ontario Transformation Action Plan to drive economic competitiveness, workforce development, and regional growth;
- Embedding clinicians within dispatch centres to conduct real-time secondary triage of incoming calls, enabling lower-acuity patients to be redirected to appropriate alternative care providers and reducing unnecessary emergency department visits and paramedic dispatches.
- Integrate community paramedicine as a permanent component of the health care system and ensure funding continues in the long-term.

The EOWC's Chair, Bonnie Clark, has been appointed as the County Caucus Chair on AMO's Board of Directors, joining AMO's Executive Leadership Team to represent Counties' voices in meetings with the Ontario Government.

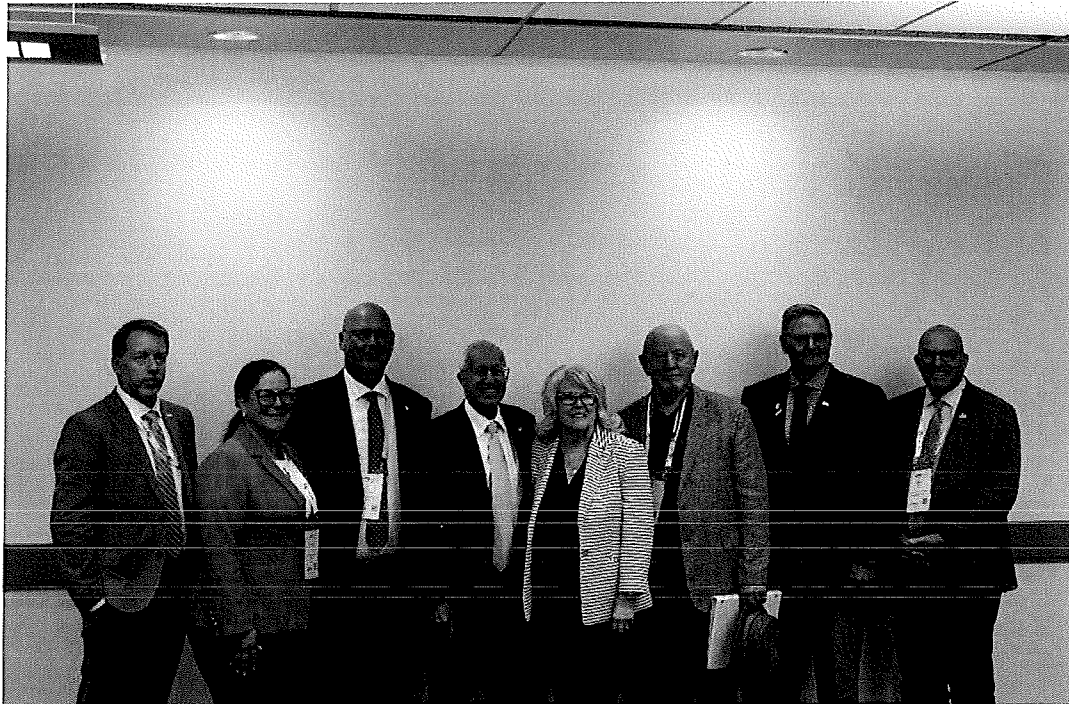
The EOWC's 2026 AMO Advocacy Briefing Package, outlining regional advocacy, data, and recommendations, is available at www.eowc.org.



Left-to-right: Hon. Steve Clark, Government House Leader, Ontario; Bob Mullin, Warden, Hastings County; Mario Zanth, Vice-Chair, EOWC; Hon. Todd McCarthy, Minister, Infrastructure; Bonnie Clark, Chair, EOWC; Corinna Smith-Gatcke, Warden, United Counties of Leeds and Grenville; François Landry, Warden, United Counties of Stormont, Dundas, and Glengarry.



Left-to-right: Jennifer Murphy, Warden, Renfrew County; Richard Kidd, Warden, Lanark County; Mario Zanth, Vice-Chair, EOWC; Bonnie Clark, Chair, EOWC; John Jordan, Parliamentary Assistant, Minister of Health; Doug Elmslie, Mayor, City of Kawartha Lakes; Hon. Nolan Quinn, Minister, Colleges, Universities, Security and Research Excellence; Bill Sutherland, Warden, Frontenac County.



Left-to-right: Mario Zanth, Vice-Chair, EOWC; Corinna Smith-Gatcke, Warden, United Counties of Leeds and Grenville; Ric Bresee, MPP, Hastings-Lennox and Addington; Hon. Victor Fedeli, Minister, Economic Development, Job Creation and Trade; Bonnie Clark, Chair, EOWC; Robert Crate, Warden, Northumberland County; Jim Hegadorn, Warden, Lennox and Addington County; Steve Ferguson, Mayor, Prince Edward County.



Left-to-right: Hon. Steve Clark, Government House Leader, Ontario; Corinna Smith-Gatcke, Warden, United Counties of Leeds and Grenville; Bonnie Clark, Chair, EOWC; Dave Smith, Parliamentary Assistant, Minister of Finance; Mario Zanth, Vice-Chair, EOWC.

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About the EOWC

The Eastern Ontario Wardens' Caucus (EOWC Inc.) is a non-profit organization representing 103 small-urban and rural municipalities across Eastern Ontario. Spanning 50,000 square kilometres and serving over 1.1 million residents, the EOWC has been a united regional voice for more than 20 years.

It advocates for municipal priorities and collaborates with all orders of government, businesses, non-profits, Indigenous leaders, the media, and the public to drive positive change for Eastern Ontario.

Visit the EOWC's website at eowc.org.

Connect with the EOWC

2026 Chair, Warden of Peterborough County, Bonnie Clark

2026 Vice-Chair, Warden of United Counties of Prescott and Russell, Mario Zanth

Executive Director, Meredith Staveley-Watson

info@eowc.org



tgorgerat@khrtownship.ca

From: Malorie Robinson <mrobinson@latchford.ca>
Sent: August 20, 2026 3:29 PM
Subject: Resolution for Support - Funding for Official Plan and Comprehensive Zoning By-law Reviews
Attachments: Request for Support - NOHFC Funding Official Plan ^0 Zoning By-law Updates.pdf

Good Afternoon Premier Ford,

Please see the attached resolution from the Council of the Town of Latchford.

Should there be any questions about this motion, please do not hesitate to reach out.

Respectfully,

Malorie Robinson
CAO/Clerk-Treasurer
Town of Latchford
P - (705) 676-2416
F - (705) 676-2121
www.latchford.ca

Planning to vote in the municipal
election on October 26?
Get on the voters list!

Register

Register
to Vote



Phone: (705) 676-2416
Fax: (705) 676-2121
Box 10, Latchford, On. P0J 1N0
www.latchford.ca



Premier Doug Ford
Premiers Office, Room 281
Main Legislative Building, Queen's Park
Toronto, ON
M7A 1A5

Sent via email: premier@ontario.ca

August 20th, 2026

Re: Funding for Official Plan and Comprehensive Zoning By-law Reviews

Dear Premier Ford,

On behalf of the Council of the Corporation of the Town of Latchford, I am writing to provide you with a copy of Resolution No. 26/150, adopted by Council on August 18, 2026.

Small, rural and northern municipalities require current Official Plans and Zoning By-laws to support housing, attract investment, encourage economic development and responsibly plan for infrastructure and municipal services. However, completing comprehensive reviews of these documents can place a significant financial burden on municipalities with limited tax bases, staffing capacity and financial resources.

The Town of Latchford recently applied to the Northern Ontario Heritage Fund Corporation for assistance with modernizing its land-use planning framework. The Town was advised that stand-alone studies are not eligible under the current program guidelines. This funding gap may force smaller municipalities to delay necessary planning updates or redirect limited municipal funds away from other essential services.

Council is respectfully requesting that the Government of Ontario establish a dedicated, sustainable and recurring funding program to assist municipalities with the costs of reviewing and updating Official Plans and Comprehensive Zoning By-laws. The program should recognize the differing financial and administrative capacities of municipalities and provide enhanced assistance to small, rural, northern and lower-tier municipalities.

Eligible expenses should include professional planning services, technical studies, public and Indigenous consultation where applicable, mapping and geographic information system updates, growth analyses, servicing and infrastructure assessments, and other supporting work required to develop modern and effective planning documents.

We respectfully ask your government to recognize Official Plans and Zoning By-laws as critical housing-enabling and economic development infrastructure. Providing municipalities with the resources to complete this important work will help remove barriers to development, create greater certainty for residents and investors, and better position communities across Ontario for responsible and sustainable growth.

Thank you for your consideration of this request. We would welcome the opportunity to discuss this matter further with you or the appropriate provincial representatives.

Kindest Regards,

M. Robinson

Malorie Robinson
CAO/Clerk-Treasurer
Town of Latchford

Cc:

Minister of Municipal Affairs and Housing, Rob Flack minister.mah@ontario.ca
Minister of Finance, Peter Bethlenfalvy minister.fin@ontario.ca
Minister of Economic Development, Job Creation and Trade, Vic Fedeli, medjct.minister@ontario.ca
Minister of Northern Economic Development and Growth, George Pirie mnedg.minister@ontario.ca
Federal Economic Development Agency for Northern Ontario, Patti Hadju patty.hajdu@parl.gc.ca
MP Nipissing – Timiskaming, Pauline Rochefort pauline.rochefort@parl.gc.ca
MPP Timiskaming – Cochrane, John Vanthof jvanthof-qp@ndp.on.ca
Association of Municipalities of Ontario (AMO) resolutions@amo.on.ca
Federation of Northern Ontario Municipalities (FONOM) fonom.info@gmail.com
Rural Ontario Municipal Association (ROMA) roma@roma.on.ca
Northwestern Ontario Municipal Association (NOMA) admin@noma.on.ca



CORPORATION OF THE TOWN OF LATCHFORD RESOLUTION

Resolution No.: 26/150

Date: August 18th, 2026

MOVED BY: Councillor Newell

SECONDED BY: Councillor McDonald

Whereas, municipalities are required to plan for responsible growth, housing, economic development, infrastructure, environmental protection and the long-term needs of their communities through comprehensive land-use planning documents, including Official Plans and Zoning By-laws;

And whereas, Official Plans and Zoning By-laws must be periodically reviewed and updated to ensure they remain consistent with current provincial legislation, policies, community needs, development pressures and opportunities for economic growth;

And whereas, the cost of undertaking comprehensive Official Plan and Zoning By-law reviews can represent a significant financial burden, particularly for small, rural and northern municipalities with limited tax bases, staffing capacity and financial resources;

And whereas, outdated planning documents can create barriers to residential, commercial and industrial development, limit a municipality's ability to respond to changing economic opportunities, and make it more difficult to identify and prepare lands for future growth;

And whereas, modern and current planning documents provide municipalities, residents, businesses and investors with greater certainty regarding where and how development can occur and allow municipalities to proactively plan for housing, employment lands, infrastructure and municipal services;

And whereas, investment in municipal planning is an investment in economic development, housing readiness and community growth, as updated Official Plans and Zoning By-laws can help municipalities remove unnecessary barriers to development and establish clear policies to support new investment;

And whereas, the Town of Latchford applied to the Northern Ontario Heritage Fund Corporation (NOHFC) for assistance with the modernization of its land-use planning framework and was advised that stand-alone studies are ineligible under the current NOHFC program guidelines;

And whereas, municipalities should not be required to choose between funding essential municipal services and undertaking the comprehensive planning work necessary to position their communities for future housing and economic growth;

Now therefore be it resolved that, the Council of the Corporation of the Town of Latchford hereby calls upon the Government of Ontario to establish a dedicated and

sustainable funding program to assist municipalities with the costs associated with reviewing, updating and modernizing Official Plans and Comprehensive Zoning By-laws;

And further that, such a funding program recognize the differing financial and administrative capacities of municipalities and provide enhanced funding opportunities for small, rural, northern and lower-tier municipalities where the cost of comprehensive planning reviews can represent a disproportionate burden on the municipal tax base;

And further that, eligible costs include, but not be limited to, professional planning services, technical studies and background reports required to support Official Plan and Zoning By-law reviews, public and Indigenous consultation where applicable, mapping and geographic information system updates, growth and development analysis, infrastructure and servicing assessments, and other supporting work necessary to establish modern and effective municipal planning documents;

And further that, the Province recognize municipal Official Plans and Zoning By-laws as critical economic development and housing-enabling infrastructure that provide the regulatory foundation necessary to support investment, development and sustainable community growth;

And further that, consideration be given to establishing a recurring funding intake so municipalities can undertake required planning reviews proactively rather than delaying necessary updates because of financial constraints;

And finally that, a copy of this resolution be circulated to the Premier of Ontario; the Minister of Municipal Affairs and Housing; the Minister of Finance; the Minister of Economic Development, Job Creation and Trade; the Minister of Northern Economic Development and Growth; the Minister of Infrastructure; the Federal Economic Development Agency for Northern Ontario (FedNor); John Vanthof, MPP for Timiskaming—Cochrane; Pauline Rochefort, MP Nipissing-Timiskaming; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); the Northwestern Ontario Municipal Association (NOMA); the Rural Ontario Municipal Association (ROMA); and all municipalities in Ontario, requesting their support and endorsement of this resolution.

CARRIED

From: Tina Peplinskie <TPeplinskie@countyofrenfrew.on.ca>
Sent: August 27, 2026 2:16 PM
To: Tina Peplinskie
Cc: Heather InwoodMontrose
Subject: MR - Starter Company Plus 2026
Attachments: MR - Starter Company Plus 2026.png; MR - Starter Company Plus 2026.pdf; MR - Starter Company Plus 2026.docx

Good afternoon,

Please see the attached media release and graphic in relation to the successful grant recipients of the Starter Company Plus Program run by Enterprise Renfrew County for your consideration and distribution purposes. Any questions about the program can be directed to Heather Inwood-Montrose, Small Business Advisor, who is cc'd on this email.

For the media, the cutline is embedded but also copied below.

The Starter Company Plus grant recipients for 2026 are as follows: (top row from left) Valerie Proulx, The Blushing Reader; Marina Neville, Neville Mediation; Alice Banks, Alice Alishka Yarn Cake; Riley Thatcher, Valley Hair Artistry, (second row from left) Matthew Chalifoux, Peak Digital Partners; Carolyn Mathews, Daisy's Butterfly; Sarah Blakeney Malo, Seed and Stone Farmstead; Tina Thompson, Temple13; (third row from left) Stephanie Williamson, Beautifully Balanced Books; Jolene Kellsey, In Fine Fettle; Oliver Richards, Boa Engineering; Rebecca Paulson, Winter Fresh Farms and (bottom row from left) Melissa Jardine Ridley, Nature's Vesta Holistic Nurse; Dereck Wilson, Start 2 Finishes Construction; David Meek, Mainbrace Studio; and Salina Vanderhorn, Saturday Morning Books & Analog.

Thank you for your consideration.

Have a good day,
Tina

Tina Peplinskie

Media Relations and Social Media Co-ordinator
County of Renfrew

t: 613-735-7288 ext. 516 / 1-800-273-0183

c: 613-281-0590

e: TPeplinskie@countyofrenfrew.on.ca

a: 9 International Drive, Pembroke, ON K8A 6W5

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RELEASE DATE:

August 27, 2026

Starter Company Plus 2026 – Grant Awards

Pembroke, (ON): Enterprise Renfrew County is pleased to announce Starter Company Plus training has now concluded for 2026. This transformative business development program sponsored by Renfrew County Community Futures Development Corporation, guides small business owners through creating a full business plan and two years of cash flow projections with opportunity to compete through a business pitch for grant awards. To complete this program takes dedication, motivation, and perseverance! These 16 stand-out businesses were awarded grants totalling \$80,000 in 2026:

Town of Arnprior

- David Meek – Mainbrace Studio – <https://mainbracestudio.com>
- Tina Thompson – Temple 13 – <https://temple13.com>

Town of Deep River

- Carolyn Mathews – Daisy's Butterfly – <https://www.facebook.com/daisysbutterfly>
- Salina Vanderhorn – Saturday Morning Books & Analog – <https://shopsaturdaymorning.ca>

Town of Petawawa

- Jolene Kellsey – In Fine Fettle – <https://www.facebook.com/profile.php?id=61586649195048>
- Valerie Proulx – The Blushing Reader – <https://www.facebook.com/profile.php?id=61592639969690>

Township of Laurentian Valley

- Riley Thatcher – Valley Hair Artistry – <https://www.facebook.com/valleyhairartistry>
- Rebecca Paulson – Winter Fresh Harvest – (website under development)

Township of Madawaska Valley

- Sarah Blakeney Malo – Seed and Stone Farmstead – <https://seedandstonefarmstead.ca>

Township of McNab/Braeside

- Alice Banks – Alice Alishka Yarn Cake – <https://alicealishka.com>
- Oliver Richards – Boa Engineering Inc. – <https://www.boaengineering.ca>
- Dereck Wilson – Start 2 Finishes Construction – (website under development)

Township of Whitewater Region

- Melissa Jardine Ridley – Natures Vesta Holistic Nursing – <https://www.facebook.com/profile.php?id=61593271132969>

City of Pembroke

- Matthew Chalifoux – Peak Digital Partners – <https://peakdigitalpartners.net>
- Marina Neville – Neville Mediation – <https://www.nevillemediation.ca>
- Stephanie Williamson – Beautifully Balanced Books – <https://www.beautifullybalancedbooks.ca>

New for the Starter Company Plus program in 2026 was the addition of a mentorship program matching past program participants and local entrepreneurs with new participants. The mentorship program provided new participants with the opportunity to engage with like-minded entrepreneurs in a support environment, to share ideas and recommendations, receive guidance and expand networks. Enterprise Renfrew County extends thanks to this year's 22 business mentors from across the region.

Enterprise Renfrew County encourages the public to support grant award recipients and mentor businesses in Renfrew County to ensure these dynamic entrepreneurs continue to thrive regionally and contribute to community.

Starter Company Plus provides three months of business coaching, business plan and cash flow projection development, mentoring and instruction from staff and professional trainers on marketing, accounting, insurance, and legal considerations. This intensive training program has proven to be pivotal for entrepreneurs with new business ideas and owners of businesses that have been operating for five years or less. At the end of the program there is an opportunity for participants to compete, by pitching their business plan, for a non-repayable grant of up to \$5,000 to be applied to their business operations.

Grant recipient Oliver Richards, president and founder of Boa Engineering Inc., discovered the program while searching for grant opportunities, but he soon realized the process proved even more valuable than the funding, helping him formalize passions, plans, and processes.

"The Starter Company Plus program has been foundational in building my new business," Richards shares. "The classroom sessions offered insight from industry experts across many facets of entrepreneurship, and the chance to ask questions and receive personalized guidance was incredibly helpful. Drafting my business plan and financial projections, and receiving detailed feedback on both, left me far more confident in starting and operating my business. I'm deeply appreciative of the time and effort Heather and the Enterprise Renfrew County team put in on behalf of everyone enrolled in the program."

The next opportunity to participate in Starter Company Plus will be spring of 2027. For more information and to join the contact list visit: www.enterpriserenfrewcounty.com/starter-company-plus. Interested entrepreneurs are encouraged to contact Heather Inwood-Montrose, Small Business Advisor, at Hinwoodmontrose@countyofrenfrew.on.ca.

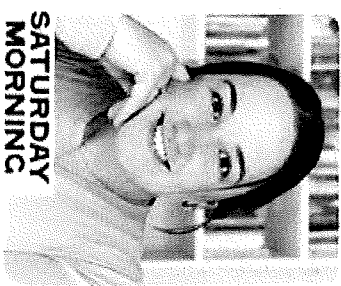
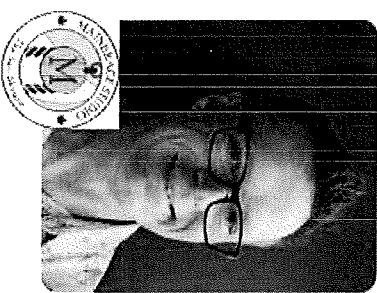
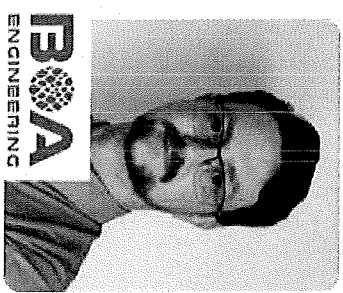
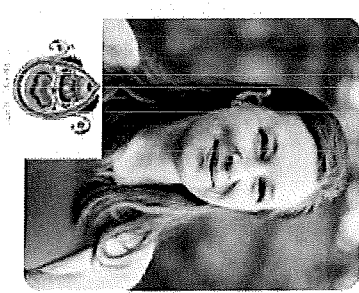
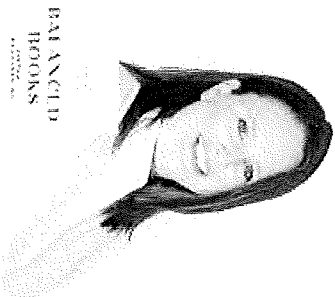
The Starter Company Plus program is delivered locally by Enterprise Renfrew County and funded in partnership with the Government of Ontario, County of Renfrew, Town of Renfrew and the City of Pembroke. Enterprise Renfrew County is a non-profit program whose mandate is to encourage and contribute to the enterprising spirit and economic development of Renfrew County by assisting entrepreneurs with the development of new or existing companies.

FOR MORE INFORMATION CONTACT:

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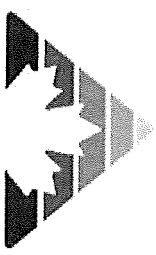
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STARTER GO COMPANY 2026 PLUS



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